Cabinet

Wednesday 9 January 2019 at 10.30 am

To be held at the Town Hall, Pinstone Street, Sheffield, S1 2HH

The Press and Public are Welcome to Attend

Membership

Councillor Jack Scott

Councillor Julie Dore (Leader of the Council)

Councillor Olivia Blake (Cabinet Member for Finance and Deputy

Leader)

Councillor Lewis Dagnall (Cabinet Member for Environment and

Streetscene)

Councillor Jackie Drayton (Cabinet Member for Children & Families)
Councillor Jayne Dunn (Cabinet Member for Education & Skills)

Councillor Jayne Dunn (Cabinet Member for Education & Skills)

Councillor Mazher Iqbal (Cabinet Member for Business and Investment)

Councillor Mary Lea (Cabinet Member for Culture, Parks and Leisure)
Councillor Chris Peace (Cabinet Member for Health and Social Care)

(Cabinet Member for Transport and

Development)

Councillor Jim Steinke (Cabinet Member for Neighbourhoods and

Community Safety)



PUBLIC ACCESS TO THE MEETING

The Cabinet discusses and takes decisions on the most significant issues facing the City Council. These include issues about the direction of the Council, its policies and strategies, as well as city-wide decisions and those which affect more than one Council service. Meetings are chaired by the Leader of the Council, Councillor Julie Dore.

A copy of the agenda and reports is available on the Council's website at www.sheffield.gov.uk. You can also see the reports to be discussed at the meeting if you call at the First Point Reception, Town Hall, Pinstone Street entrance. The Reception is open between 9.00 am and 5.00 pm, Monday to Thursday and between 9.00 am and 4.45 pm. You may not be allowed to see some reports because they contain confidential information. These items are usually marked * on the agenda.

Members of the public have the right to ask questions or submit petitions to Cabinet meetings and recording is allowed under the direction of the Chair. Please see the website or contact Democratic Services for further information regarding public questions and petitions and details of the Council's protocol on audio/visual recording and photography at council meetings.

Cabinet meetings are normally open to the public but sometimes the Cabinet may have to discuss an item in private. If this happens, you will be asked to leave. Any private items are normally left until last. If you would like to attend the meeting please report to the First Point Reception desk where you will be directed to the meeting room.

Cabinet decisions are effective six working days after the meeting has taken place, unless called-in for scrutiny by the relevant Scrutiny Committee or referred to the City Council meeting, in which case the matter is normally resolved within the monthly cycle of meetings.

If you require any further information please contact Simon Hughes on 0114 273 4014 or email simon.hughes@sheffield.gov.uk.

FACILITIES

There are public toilets available, with wheelchair access, on the ground floor of the Town Hall. Induction loop facilities are available in meeting rooms.

Access for people with mobility difficulties can be obtained through the ramp on the side to the main Town Hall entrance.

CABINET AGENDA 9 JANUARY 2019

Order of Business

- 1. Welcome and Housekeeping Arrangements
- 2. Apologies for Absence
- 3. Exclusion of Public and Press

To identify items where resolutions may be moved to exclude the press and public

4. Declarations of Interest

(Pages 1 - 4)

Members to declare any interests they have in the business to be considered at the meeting

5. Public Questions and Petitions

To receive any questions or petitions from members of the public

6. Health and Wealth: Director of Public Health Report for (P Sheffield 2018

(Pages 5 - 34)

Report of the Director of Public Health

NOTE: The next meeting of Cabinet will be held on Wednesday 16 January 2019 at 2.00 pm



ADVICE TO MEMBERS ON DECLARING INTERESTS AT MEETINGS

If you are present at a meeting of the Council, of its executive or any committee of the executive, or of any committee, sub-committee, joint committee, or joint sub-committee of the authority, and you have a **Disclosable Pecuniary Interest** (DPI) relating to any business that will be considered at the meeting, you must not:

- participate in any discussion of the business at the meeting, or if you become aware of your Disclosable Pecuniary Interest during the meeting, participate further in any discussion of the business, or
- participate in any vote or further vote taken on the matter at the meeting.

These prohibitions apply to any form of participation, including speaking as a member of the public.

You **must**:

- leave the room (in accordance with the Members' Code of Conduct)
- make a verbal declaration of the existence and nature of any DPI at any
 meeting at which you are present at which an item of business which affects or
 relates to the subject matter of that interest is under consideration, at or before
 the consideration of the item of business or as soon as the interest becomes
 apparent.
- declare it to the meeting and notify the Council's Monitoring Officer within 28 days, if the DPI is not already registered.

If you have any of the following pecuniary interests, they are your **disclosable pecuniary interests** under the new national rules. You have a pecuniary interest if you, or your spouse or civil partner, have a pecuniary interest.

- Any employment, office, trade, profession or vocation carried on for profit or gain, which you, or your spouse or civil partner undertakes.
- Any payment or provision of any other financial benefit (other than from your council or authority) made or provided within the relevant period* in respect of any expenses incurred by you in carrying out duties as a member, or towards your election expenses. This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.

*The relevant period is the 12 months ending on the day when you tell the Monitoring Officer about your disclosable pecuniary interests.

- Any contract which is made between you, or your spouse or your civil partner (or a body in which you, or your spouse or your civil partner, has a beneficial interest) and your council or authority –
 - under which goods or services are to be provided or works are to be executed; and
 - which has not been fully discharged.

- Any beneficial interest in land which you, or your spouse or your civil partner, have and which is within the area of your council or authority.
- Any licence (alone or jointly with others) which you, or your spouse or your civil
 partner, holds to occupy land in the area of your council or authority for a month
 or longer.
- Any tenancy where (to your knowledge)
 - the landlord is your council or authority; and
 - the tenant is a body in which you, or your spouse or your civil partner, has a beneficial interest.
- Any beneficial interest which you, or your spouse or your civil partner has in securities of a body where -
 - (a) that body (to your knowledge) has a place of business or land in the area of your council or authority; and
 - (b) either -
 - the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or
 - if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, or your spouse or your civil partner, has a beneficial interest exceeds one hundredth of the total issued share capital of that class.

If you attend a meeting at which any item of business is to be considered and you are aware that you have a **personal interest** in the matter which does not amount to a DPI, you must make verbal declaration of the existence and nature of that interest at or before the consideration of the item of business or as soon as the interest becomes apparent. You should leave the room if your continued presence is incompatible with the 7 Principles of Public Life (selflessness; integrity; objectivity; accountability; openness; honesty; and leadership).

You have a personal interest where -

- a decision in relation to that business might reasonably be regarded as affecting
 the well-being or financial standing (including interests in land and easements
 over land) of you or a member of your family or a person or an organisation with
 whom you have a close association to a greater extent than it would affect the
 majority of the Council Tax payers, ratepayers or inhabitants of the ward or
 electoral area for which you have been elected or otherwise of the Authority's
 administrative area, or
- it relates to or is likely to affect any of the interests that are defined as DPIs but are in respect of a member of your family (other than a partner) or a person with whom you have a close association.

Guidance on declarations of interest, incorporating regulations published by the Government in relation to Disclosable Pecuniary Interests, has been circulated to you previously.

You should identify any potential interest you may have relating to business to be considered at the meeting. This will help you and anyone that you ask for advice to fully consider all the circumstances before deciding what action you should take.

In certain circumstances the Council may grant a **dispensation** to permit a Member to take part in the business of the Authority even if the member has a Disclosable Pecuniary Interest relating to that business.

To obtain a dispensation, you must write to the Monitoring Officer at least 48 hours before the meeting in question, explaining why a dispensation is sought and desirable, and specifying the period of time for which it is sought. The Monitoring Officer may consult with the Independent Person or the Council's Audit and Standards Committee in relation to a request for dispensation.

Further advice can be obtained from Gillian Duckworth, Director of Legal and Governance on 0114 2734018 or email gillian.duckworth@sheffield.gov.uk.

Page 3



Agenda Item 6



Author/Lead Officer of Report: Greg Fell, Director of Public Health

Tel: 0114 2057463

Report to: Cabinet Date of Decision: 9th January 2019 Subject: Health and Wealth: Director of Public Health Report for Sheffield 2018 Is this a Key Decision? If Yes, reason Key Decision:- Yes ✓ No - Expenditure and/or savings over £500,000 - Affects 2 or more Wards Which Cabinet Member Portfolio does this relate to? Children and Families Which Scrutiny and Policy Development Committee does this relate to? Healthier Communities and Adult Social Care Has an Equality Impact Assessment (EIA) been undertaken? Yes No ✓ If YES, what EIA reference number has it been given? (Insert reference number) Does the report contain confidential or exempt information? Yes No ✓ If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:- "The (report/appendix) is not for publication because it contains exempt information under Paragraph (Insert relevant paragraph number) of Schedule 12A of the Local Government Act 1972 (as amended)."	Report of:	Director of Public Health			
Subject: Health and Wealth: Director of Public Health Report for Sheffield 2018 Is this a Key Decision? If Yes, reason Key Decision: Expenditure and/or savings over £500,000 - Affects 2 or more Wards Which Cabinet Member Portfolio does this relate to? Children and Families Which Scrutiny and Policy Development Committee does this relate to? Healthier Communities and Adult Social Care Has an Equality Impact Assessment (EIA) been undertaken? Yes No If YES, what EIA reference number has it been given? (Insert reference number) Does the report contain confidential or exempt information? Yes No If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:- "The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local	Report to:	Cabinet			
Is this a Key Decision? If Yes, reason Key Decision:- Expenditure and/or savings over £500,000 Affects 2 or more Wards Which Cabinet Member Portfolio does this relate to? Children and Families Which Scrutiny and Policy Development Committee does this relate to? Healthier Communities and Adult Social Care Has an Equality Impact Assessment (EIA) been undertaken? Yes No If YES, what EIA reference number has it been given? (Insert reference number) Does the report contain confidential or exempt information? Yes No If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:- "The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local	Date of Decision:	9 th January 2019			
- Expenditure and/or savings over £500,000 - Affects 2 or more Wards Which Cabinet Member Portfolio does this relate to? Children and Families Which Scrutiny and Policy Development Committee does this relate to? Healthier Communities and Adult Social Care Has an Equality Impact Assessment (EIA) been undertaken? Yes No ✓ If YES, what EIA reference number has it been given? (Insert reference number) Does the report contain confidential or exempt information? Yes No ✓ If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:- "The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local	Subject:		of Public Health		
Which Cabinet Member Portfolio does this relate to? Children and Families Which Scrutiny and Policy Development Committee does this relate to? Healthier Communities and Adult Social Care Has an Equality Impact Assessment (EIA) been undertaken? Yes No ✓ If YES, what EIA reference number has it been given? (Insert reference number) Does the report contain confidential or exempt information? Yes No ✓ If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:- "The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local	Is this a Key Decision? If Yes, rea	son Key Decision:-	Yes ✓ No		
Which Cabinet Member Portfolio does this relate to? Children and Families Which Scrutiny and Policy Development Committee does this relate to? Healthier Communities and Adult Social Care Has an Equality Impact Assessment (EIA) been undertaken? Yes No If YES, what EIA reference number has it been given? (Insert reference number) Does the report contain confidential or exempt information? Yes No If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendics and complete below:- "The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local	- Expenditure and/or savings over £500,000				
Which Scrutiny and Policy Development Committee does this relate to? Healthier Communities and Adult Social Care Has an Equality Impact Assessment (EIA) been undertaken? Yes No ✓ If YES, what EIA reference number has it been given? (Insert reference number) Does the report contain confidential or exempt information? Yes No ✓ If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:- "The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local	- Affects 2 or more Wards	- Affects 2 or more Wards ✓			
Healthier Communities and Adult Social Care Has an Equality Impact Assessment (EIA) been undertaken? Yes No If YES, what EIA reference number has it been given? (Insert reference number) Does the report contain confidential or exempt information? Yes No If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:- "The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local					
If YES, what EIA reference number has it been given? (Insert reference number) Does the report contain confidential or exempt information? Yes No If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:- "The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local					
Does the report contain confidential or exempt information? Yes No ✓ If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:- "The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local	Has an Equality Impact Assessment (EIA) been undertaken? Yes ☐ No ✓				
If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:- "The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local	If YES, what EIA reference number has it been given? (Insert reference number)				
"The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local	Does the report contain confidential or exempt information? Yes ☐ No ✓				
under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local					
	under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local				

Purpose of Report:

Each year the DPH produces an annual report on the health of the local population. This year's report focuses on the relationship between health, work and the economy. It considers how good work and inclusive economy can make a significant contribution to improvement in Sheffield's health and wellbeing and how, in turn, good health represents a key requirement for future prosperity. The report makes three recommendations to the Council, Sheffield City Partnership and the Sheffield City Region respectively in regard to promoting good work and an inclusive economy for the City. There is also a short report on the progress made with the recommendations from the 2017 DPH report. The report will be presented to full Council on 9th January 2019.

Recommendations: Cabinet is asked to

- (a) note the contents of the report and the three recommendations it makes;
- (b) note that the report will be presented to full Council on 9th January 2019;
- (c) agree that the report be published on the Council's website after that date.

Background Papers:

Health and Wealth: Director of Public Health Report for Sheffield 2018

Lea	Lead Officer to complete:-				
1	I have consulted the relevant departments in respect of any relevant implications indicated on the Statutory and Council Policy Checklist, and comments have been incorporated / additional forms completed / EIA completed, where required.	Finance: Liz Gough			
		Legal: Andrea Simpson			
		Equalities: Greg Fell			
	Legal, financial/commercial and equalities implications must be included within the report and the name of the officer consulted must be included above.				
2	EMT member who approved submission:	John Mothersole			
3	Cabinet Member consulted:	Cllr Jackie Drayton			
4	I confirm that all necessary approval has been obtained in respect of the implications indicated on the Statutory and Council Policy Checklist and that the report has been approved for submission to the Decision Maker by the EMT member indicated at 2. In addition, any additional forms have been completed and signed off as required at 1.				
	Lead Officer Name: Greg Fell	Job Title: Director of Public Health			
	Date: 24 th October 2018				

1. PROPOSAL

- 1.1 The Director of Public Health has a statutory duty to produce an annual report on the health of the local population. This year's report (attached) focuses on the relationship between health, work and the economy. It considers how good work and inclusive economy can make a significant contribution to improvement in Sheffield's health and wellbeing and how, in turn, good health represents a key requirement for future prosperity.
- 1.2 The first section of the report considers the economic case for a healthy workforce as well as setting out the reasons why good work is good for our health. The second section looks at why current economic structures aren't working for most people and how this impacts on our health and wellbeing. The final section of the report then focuses on how we can all benefit from an inclusive economy and the importance of the City's anchor institutions in making this a reality.
- 1.3 The report makes three recommendations:
 - Sheffield City Council, Sheffield City Partnership and Sheffield City Region should align and embed action into their economic strategies to enable and encourage all local employers to recognise their role in providing good work and ensuring that the most disadvantaged in our society are not left behind in their ambitions. Practical examples of this might include all organisations working towards implementing the fair employer charter, paying the foundation living wage and being ethical procurers
 - Sheffield City Partnership, as part of developing a strategy for an inclusive economy, should consider how best to use the resources currently available to the City, to incentivise implementation of the strategy; and
 - Sheffield City Partnership should facilitate the public, private and voluntary anchor institutions of Sheffield to develop a collective strategy to secure and progress their contribution to an inclusive economy, underpinned by supportive strategies for each sector.
- 1.4 The report will be presented to full Council on 9th January 2019 and is available on the Council's website here: http://www.sheffield.gov.uk/home/public-health/director-public-health.html

2. HOW DOES THIS DECISION CONTRIBUTE?

- 2.1 The report of the Director of Public Health contributes directly to the Council's priority of Better Health and Wellbeing.
- 3. HAS THERE BEEN ANY CONSULTATION?
- 3.1 There is no requirement for consultation.
- 4. RISK ANALYSIS AND IMPLICATIONS OF THE DECISION

4.1 Equality of Opportunity Implications

4.1.1 The report focuses on those groups of the population who are most likely to experience poor health and wellbeing and most likely to benefit from improvement.

4.2 Financial and Commercial Implications

4.2.1 There are no financial or commercial implications arising from this report. If there is a need for any further executive decision consequent from the Director of Public Health's recommendations the implications will be addressed in that executive report.

4.3 Legal Implications

- 4.3.1 The Health and Social Care Act 2012 made amendments relating to public health, including the requirement that a local authority appoint a Director of Public Health, to the National Health Service Act 2006. Under section 73B of the 2006 Act the Director of Public Health has a duty to prepare an annual report on the health of people in the area and the Council has a duty to publish the report.
- 4.3.2 There are no other legal implications arising from this report. If there is a need for any further executive decision consequent from the Director of Public Health's recommendations the implications will be addressed in that executive report.

4.4 Other Implications

4.4.1 The report focuses on the key priorities and actions needed to improve the health and wellbeing of the local population.

5. ALTERNATIVE OPTIONS CONSIDERED

5.1 Analysis undertaken for the State of Sheffield report (2018) and intelligence derived from the Joint Strategic Needs Assessment (JSNA) was used to identify the focus and priorities for the report.

6. REASONS FOR RECOMMENDATIONS

6.1 It is good practice for DPH reports to contain recommendations aimed at improving the health of the local population, addressed to a number of partners and stakeholders as required. This year's report includes three such recommendations (see section 1.3 above).



Contents











1. Introduction	2
2. Work and health	<u>C</u>
3. Economy and health	16
4. Bringing health and wealth together	20
5. Progress report	24
6. More information	26

Key messages

The economy is everything - "the economy" is not the product of a set of activities of private businesses; rather everything is "in" including the private sector, public sector and the voluntary, community and faith sectors. The actions of individual citizens are also within what should be considered as the economy. Thus everything is connected;

A healthy population and productive economy are linked - the economy and how we approach it is perhaps the determinant of health and wellbeing. There is evidence on the interactions between healthy people and economic growth, and how the two are symbiotic;

Good jobs are good for health - creating good jobs, helping people acquire the right skills through training and creating the opportunities of accessing good work are critical to people keeping healthy so they can all actually work and be productive. This represents good opeconomics.

—Many have been left behind - a number of commentators have set out how the way in which the economy has developed has left people behind and exacerbated poverty. Some are left behind in the quest for economic growth. There is a strong research base on this, and this has led to the establishment of terms such as "inclusive growth"; which describes the effort to ensure the economy works for everyone. Thus the central "health" challenge of stalling healthy life expectancy and inequalities aren't a problem for the NHS, they are a problem for the whole economy;

Change how we measure growth - poor health and health inequalities, which are quantifiable, impact on economic growth. Investment in better health can also impact on economic growth. What we measure and value is important; this is one of the things that underpins calls to widen the measure of economic growth from solely GVA to a wider measure that includes social benefit. It would be easy, in narrative terms at least, to also include resilience and cohesion in the things we value in our economy;

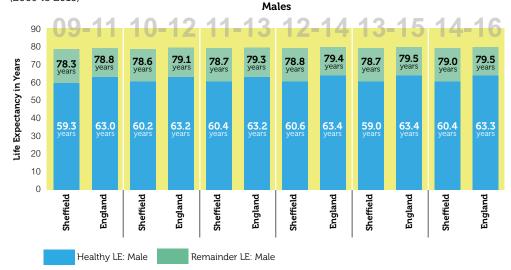
"Sweat our assets" - we need to push hard on the notion of economic anchor institutions, at city and neighbourhood level, to ensure we capitalise on the social benefit of existing and new resource commitments across the city. Of particular importance are the high priority groups that most often are left behind by economic growth. There is an important "people and communities" element to this; progress shouldn't only rely on technical solutions but should also be based on engagement to involve communities in solutions and build on the assets that already exist.

1. Introduction

Work is a critical determinant of good health and wellbeing. This is not just about paid employment, but could also be described as any meaningful activity that provides us with a sense of purpose.

Similarly a healthy population is a critical determinant of high Productivity and a flourishing economy, in the same way that a good cansport network underpins economic growth. Health and wealth go Pland in hand and it is why I am focussing on work, the economy and calth in this year's report.

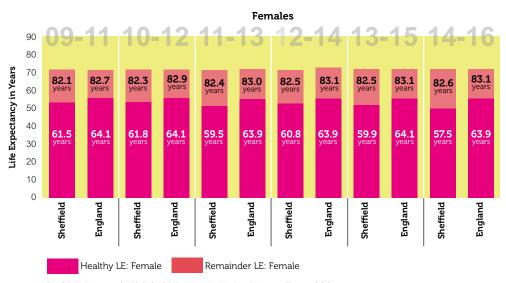
Figure 1: Life expectancy and healthy life expectancy for men and women in Sheffield and England (2009 to 2016)



PHOF Indicator s0.1(i) & 0.1(ii) Public Health Intelligence Team, SCC

Almost two thirds of people in Sheffield are aged between 16 to 64 years and constitute the majority of what is known as the working age population. We are seeing more and more people of working age develop long term conditions, including mental ill health and musculoskeletal problems that are affecting their chances of finding and staying in meaningful employment or activity.

As the two graphs in Figure 1 show, the amount of time we can expect to live in poor health is increasing, especially for women, and this period of poor health is starting earlier than ever, before retirement age.



PHOF Indicator s0.1(i) & 0.1(ii) Public Health Intelligence Team, SCC

Whilst the figures in Sheffield reflect the national trend, the position is worse in Sheffield; worse for women; and worse among people who are deprived.

For example, strokes, which we tend to associate with old age, are in fact more common in people under the age of 65. Stroke victims often lose significant function in terms of the activities of day to ay living and do not return to work. Their partner or relative may living and to not return to work. Their partner or relative may living and to not return to work. Their partner or relative may living and to not return to work. Their partner or relative may living acre for their loved one. The evidence clearly sets out there are more people of working age with multiple illnesses than in the older population. This cannot be solved by more or better health and social care services alone and serves to underscore the importance of prevention across the life course. A critical element of that prevention effort is work.

For work to be beneficial to health it needs to provide adequate pay, acceptable hours, good health and safety, job security, job progression and opportunities for employees to participate in decision making. But with the rise of the "gig" economy and self-employment, the opportunities for good work are diminishing. We are seeing too many people becoming trapped in low paid, unskilled and unstable work, often interspersed with periods of unemployment. This is double-jeopardy. There are significant health inequalities in the working age population, most notably between those who are

employed and those who are unemployed. There has also been an increase in the number of households who experience in-work poverty and disparities in health outcomes between skilled and unskilled workers, between black and minority ethnic communities and the white population and between men and women.

If average life expectancy and healthy life expectancy are to continue to increase and the gap in life expectancy and healthy life expectancy between the best and worst off is to narrow, we must prioritise the development of an inclusive economy and good work. Equally, if the local economy is to grow and flourish we must prioritise improvements in the health and wellbeing of our population.

Health and good work go hand in hand

In the first chapter of this report I look at the economic case for a healthy workforce as well as setting out the reasons why good quality work is beneficial to health. High levels of chronic ill health, deprivation and low skills means we have a long way to go yet in terms of a healthy and happy workforce. Although the facts are worrying, there are actions we can take but these will need to be systematic and at scale. All employers have a significant contribution to make.

Health and economy go hand in hand

The second chapter of the report looks at the relationship between health and the economy. I suggest that current economic structures simply aren't working for most people (with the exception of the highest 1% earners) and may even be impacting adversely on our thealth and wellbeing - leading to entrenched patterns of inequality and disadvantage. A difference can be made but the approach should co-ordinate across all sectors of the economy, take a medium to long term view and incorporate a large enough economic footprint.

Anchor institutions bring health and wealth together

In the final chapter of the report, I bring the two perspectives of health and wealth together and explore in more depth what we need to do to ensure we all benefit from an inclusive and sustainable economy. In doing so I highlight the pivotal role anchor institutions will play in making this approach a reality.

Recommendations

I make three recommendations for supporting and encouraging the development of an inclusive and sustainable economy for Sheffield:

- 1. Sheffield City Council, Sheffield City Partnership and Sheffield City Region should align and embed action into their economic strategies to enable and encourage all local employers to recognise their role in providing good work and ensuring that the most disadvantaged in our society are not left behind in their ambitions. Practical examples of this might include all organisations working towards implementing the Fair Employer Charter, paying the foundation living wage and being ethical procurers;
- 2. Sheffield City Partnership, as part of developing a strategy for an inclusive and sustainable economy, should consider how best to use the resources currently available to the city, to incentivise implementation of the strategy; and
- **3. Sheffield City Partnership** should facilitate the public, private and voluntary anchor institutions of Sheffield to develop a collective strategy to secure and progress their contribution to an inclusive economy, underpinned by supportive strategies for each sector.



Greg FellDirector of Public Health for Sheffield

Acknowledgements

Reports such as this are always the result of many people's work.

I am grateful this year to the following contributors: Louise Brewins, Dale Burton, Kieran Flanagan, Chris Gibbons, Debbie Hanson, Joanna Rutter, Chris Shaw, Dan Spicer, Sarah Stopforth and Laura White. Final responsibility for the content rests with me.



Work and health

Work is important to our health and wellbeing, and not just for material reasons.

Employment is a primary determinant of health, impacting both directly and indirectly on the individual, their family and community. Unemployment is associated with an increased risk of illness and early death. Whether we are in or out of work and for how long, well as the type of work we do, can have a significant impact on our mental health, leading to increased feelings of lack of

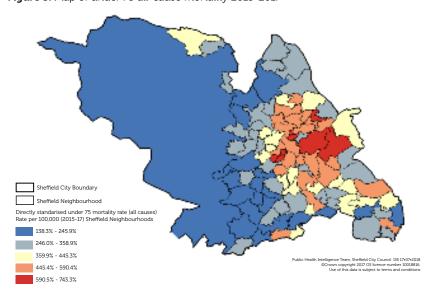
Sheffield City Boundary
Sheffield Neighbourhood
Percentage of the population who are classified as employment deprived
33% - 6.3%
66% - 1.11%
11.2% - 17.3%
11.2% - 25.3%
25.4% - 42.6%

Source: Index of Multiple Deprivation 2015; ONS - Mortality and population data

control, insecurity, anxiety and social isolation. There is an unequal distribution of unemployment and the type of work available across Sheffield. This in itself contributes to inequalities in health.

For example, the maps in figures 2 and 3 below show there is a strong association between poor health outcomes (in this instance we look at early death) and unemployment. For virtually any adverse health outcome we choose to look at, we find a similar association with unemployment.

Figure 3: Map of under 75 all-cause mortality 2013-2017



The cost of poor health at work

There is also significant inequality in the employment rates between those with a health illness, condition or disability and the rest of the population, as shown in Figure 4¹.

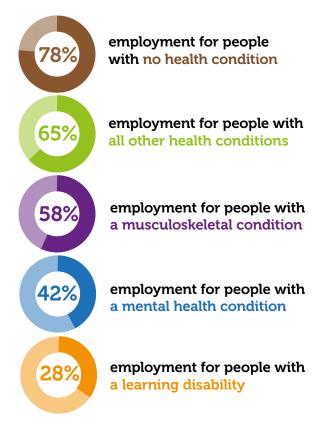
The combined cost of sickness absence, lost productivity through worklessness and health-related productivity losses are estimated to be over £1 billion annually in Sheffield alone. This is around the same mount as it costs to run the local NHS for a year.

The cost of poor mental health and addiction on work and the economy can be particularly high given that onset is often early in a person's working life or even during adolescence. This is disruptive to employment patterns and career aspirations, life chances as well as being a cost to the benefit system.

It is estimated that the cost of poor mental health alone to local employers is as much as £420 million a year with over half of this cost resulting from people who are less productive due to poor mental health in work, with additional costs from sickness absence and staff turnover.

Whilst employers may argue that the taxes, business rates and pension contributions they pay are sufficient and it is for the public sector to provide a healthy, well trained workforce, there seems to be a clear case for a significant return on investment for employers to improve the health of their workforce as well.²

Figure 4: Employment rates between those with an illness, condition or disability and the rest of the population



Source: Public Health England

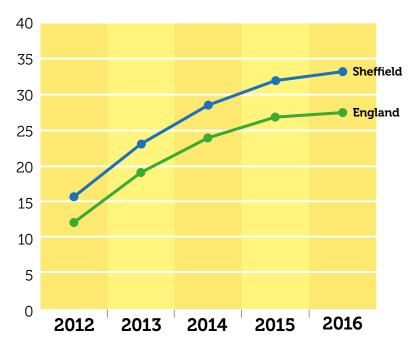
Mental health matters

The high prevalence of mental illness in the Sheffield population is a particular concern, not least because of the adverse impact on people's lives, employment outcomes and the economy. For example, among the working age population 42% of those who report mental illness as their main health problem³ are in employment compared to 78% for the total population.

imilarly, we are seeing an increase in the number and proportion of people who identify mental health as the main health reason for equiring employment support allowance. As the graph in Figure shows, whilst this increasing trend reflects the national picture, it is consistently higher in Sheffield in comparison with the England average and the gap between the city and the rest of the country is widening.

For those **in** work, poor health has a substantial impact on their ability to retain work. 19% of long-term sickness absence in England is attributed to mental ill health. It is a particular concern that some of these trends are going in the wrong direction. For example in 2014, based on national sources, over 150,000 working days were lost in Sheffield due to stress, depression and anxiety, an increase of over 24% since 2009⁴. Each year poor mental health costs the Sheffield economy around £700 million through lost productivity, social benefits and healthcare.

Figure 5: Employment Support Allowance (ESA) claimants for mental and behavioural disorders. Rate per 1,000 working age population in Sheffield and England (2012 to 2016)



Source: Public Health England

https://fingertips.phe.org.uk/profile-group/mental-health/profile/mh-jsna/data#page/4/gid/1938132922/pat/6/par/E12000003/ati/102/are/E08000019/iid/92621/age/204/sex/4

³ Includes: mental illness, phobia, panic, nervous disorders, depression and anxiety

⁴ There are 260 working days per year

Opportunities for young people

There are currently over four times more economically inactive people in Sheffield than there are unemployed. Within the economically inactive population in 2015, some 48% of people in receipt of Employment and Support Allowance (ESA) had a mental or behavioural disorder as their primary condition.

Research shows that these health categorisations 'hide' nemployment, and that Sheffield's unemployment rate, as elsewhere, is greater than national data indicate. Unemployment calculated on the basis of the assumption that people claiming ESA are not able, or indeed do not want to work. Local research has shown that if these people had lived in wealthier areas they would have been able to secure and prosper in work. This suggests that Sheffield has almost twice the unemployment rate suggested by national data.

Future trends in workforce health will also impact on our ability to maximise employment and productivity over the coming years. Currently 30% people of working age in Sheffield have a long-term health condition. This is expected to grow to 40% by 2030 (without intervention) with serious consequences for future economic productivity. Of these people, over half say their health is a barrier to the type or amount of work they can do. The distribution of this barrier to employment (and better health and wellbeing) is not equal; the most deprived people in the city have a 60% higher level of long term conditions than the least deprived.

Young people are a particularly important group to consider in this context. We know that around half of mental health conditions start before the age of 14 years. If we put this together with the data above we can see that addressing and preventing poor mental health in young people is a critical factor in developing a successful workforce and economy. The opportunities for young people with disabilities to participate in employment are especially challenging. Young people with disabilities account for 7% of the 16-24 population in Sheffield but make up 16% of the total number of this age group not in education, employment or training. The employment rate gap between people with and without disabilities widens after education from 27.8% at the age of 23 to 36.2% at the age of 24.

Obviously economic inactivity starting at such a young age has enormous implications for the life chances of those affected **and** for their longer-term ambitions and health and economic outcomes. The annual cost to the state of the average claimant receiving ESA is £8,500. Conversely, whenever an out-of-work claimant moves into a job at the "Living Wage", the local economy benefits on average by £14,436 annually, or 40 times this over an employment lifetime.

⁵ Beatty, Fothergill and Gore (2017). The Real Level of Unemployment. Centre for Regeneration and Economic Sustainability Research (Sheffield Hallam University) and Joseph Rowntree Foundation (York)

⁶ PHE and Work Foundation (2016). Health and Work Infographics - A snapshot of the Health, Work and Worklessness Landscape

Good jobs are good for our health

We cannot simply consider increased number of job opportunities as the sole route to economic prosperity and improved health. As we have seen, work can be a cause of various health problems: 'bad' jobs make us ill. A local study by Sheffield Citizens Advice for example, clearly shows the adverse impact insecure employment can have on people's health and wellbeing.⁸

The changing face of employment in the UK is an important factor this, particularly in regard to the rise in self-employment and the gig" economy. There has been a significant increase in the number Sheffield people reporting as self-employed. This may be down to increased innovation and entrepreneurship, but it could also be an indication of the rise in the gig economy.

The proliferation of low skilled, low paid, part-time and zero hours contracts is leading to an alarming increase in the number of households living in poverty who are in work. Put simply work, in and of itself, isn't working for enough people and it certainly isn't working for health. Low pay, low security and low status jobs can adversely affect health. The productivity challenge has both a supply and a demand side therefore; skills shortages are a significant factor, but so too is the proliferation of low-skilled jobs. 10 The picture we see emerging in Sheffield is one of an increasing number of people working increasing numbers of jobs and hours.

We are learning more and more about the link between good work and better health. Nationally, the Work and Health Unit is seeking to make "work" a clinical outcome. Similarly, our voluntary and community sector not only provides significant support to the people of Sheffield, it also provides numerous opportunities for people to contribute to the development of their community and to get involved in meaningful activity. We need to generate more, clear pathways for such people to progress into paid employment if they so wish. We are beginning to see this happen in relation to helping people with a health condition or disability to either return to work or remain in work. There are also opportunities for closer working between job centres, local health and social care services and education and skills training to improve employment outcomes.

For every job to be a healthy job it needs to be a good job. This means that every employee must be paid fairly, work in a safe and healthy workplace, be treated decently and with respect, have guaranteed hours, have the chance to be represented by unions and be consulted on what matters at work and have the chance to progress in work and get on in life. Too many jobs in Sheffield, as well as the UK more widely, aren't providing this.

That's why it is essential for the city to find ways of enabling and encouraging all employers to recognise their role in providing **good work**. The TUC's "Great Jobs Agenda" is an excellent example

⁸ https://citizensadvicesheffield.org.uk/news/insecure-employment-report/

⁹ https://www.parliament.uk/business/committees/committees-a-z/commons-select/work-and-pensions-committee/inquiries/parliament-2015/self-employment-gig-economy-16-17/

of this, and needs to be progressed; the recommendations within the Sheffield Citizens' Advice report on insecure employment also deserve support.

Recommendation

Sheffield City Council, Sheffield City Partnership and Sheffield City Region should align and embed action into their economic strategies to enable and encourage all local employers to recognise their role in providing good work and ensuring that the most disadvantaged in our society are not left behind in their ambitions. Practical examples of this might include all organisations working towards implementing the fair employer charter, paying the foundation living wage and being ethical procurers.

Figure 6: A Great Job

A great job is where you ...

- are paid fairly
- work in a safe and healthy workplace
- are treated decently
- have guaranteed hours
- have the opportunity to be represented by unions and a strong independent voice on what matters at work
- have the opportunity to progress at work and get on in life

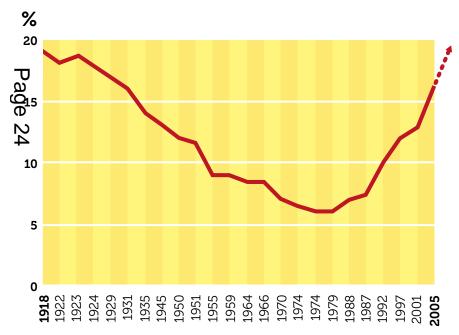
Source: https://www.tuc.org.uk/publications/great-jobs-agenda



Economy and health

Figure 7: The shape of income inequality over the last 100 years in Britain

Share of all income received by the richest 1% in Britain



Source: Policy Press 2012 and Semantic Scholar

The economy matters to the health and wellbeing of the population, but much depends on the size, shape and type of economy and the growth it experiences. There is growing recognition that traditional models of economic growth have simply failed to address inequalities, and may have exacerbated them, as is suggested by the World Economic Forum.¹¹

As the graph in Figure 7 shows the share of all income received by the richest 1% of people in Britain has quadrupled over the last 30 years, widening the income inequality gap back toward levels that existed before the turn of the 20th century.

In the financial year ending 2017, before direct taxes and cash benefits, those in the top fifth income group had an average income of £88,800 per year, compared with £7,400 for the poorest fifth - a ratio of 12 to 1 (income includes earnings, private pensions and investments). There is no evidence to suggest the local position is any different to this.

For previous generations, the risk of and exposure to mass unemployment was the main economic challenge faced. Employment is now comparatively high but real wages have stagnated and the quality of work transformed, resulting in a greater number of people detached from the benefits that economic growth is supposed to deliver.

The case for an inclusive economy

What became clear after the financial crash of 2007-08 was that the UK economy was overly dependent on London for its economic success and placed insufficient importance on the role of local economies (especially core cities such as Sheffield) in creating a more economically resilient and cohesive country. The concept of an "inclusive economy" emerged from this understanding. 14

haracteristics of the local population such as health and well-being, cocial cohesion, isolation and poverty all impact on opportunities to articipate in and benefit from the economy and economic growth. Sheffield, wide inequalities in healthy life-expectancy, long-term ill health and deprivation are the defining factors of economic exclusion and represent significant challenges for developing inclusive economic policies.

There are a number of different ways to define and measure the inclusiveness of an economy and the type of growth it experiences, but the common factor in all of these measures is the emphasis placed on the need to balance economic prosperity with the ability of all parts of society to participate in and benefit from it. This means giving **equal** weight to economic, health and social factors. The 2018 State of Sheffield report¹⁵ attempted to do just that. Specifically the report used the Grant Thornton Vibrant Economy Index as a measure of inclusive economy¹⁶. This combines indicators from the following six domains:

- Prosperity
- Dynamism and opportunity
- · Inclusion and equality
- · Health, wellbeing and happiness
- Resilience and sustainability
- · Community, trust and belonging

According to the Grant Thornton Vibrant Economy Index, Sheffield was ranked in the bottom 40% in the country in 2013.

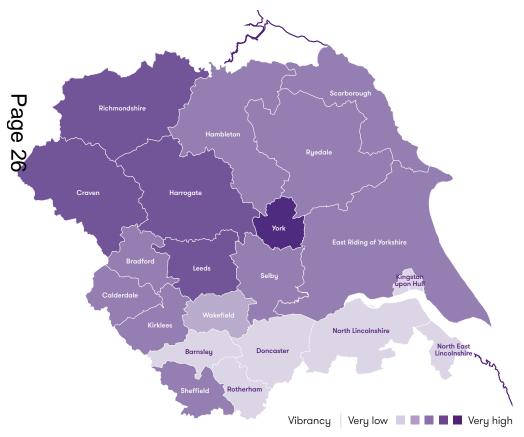
Although this position has improved significantly over the last 5 years (Sheffield is now around average - see the map in Figure 8), the city still scores low in relation to the inclusion and equality domain. This is being driven, in the main, by high deprivation, low aspiration and long term ill health preventing people from accessing the labour market. Without a healthy and well workforce, any growth will be unequal, less sustainable and will not generate health improvement.

What this tells us is that if Sheffield is to be a place where all of its residents flourish and thrive the key agencies and institutions of Sheffield across the private, public, academic, voluntary, community and faith sectors must work together to shape the economic future of the city.

¹³ Regional Studies Association (2015) Spatially rebalancing the UK economy: the need for a new policy model. http://www.regionalstudies.org/uploads/documents/SRTUKE_v16_PRINT.pdf

Health is an asset to the economy

Figure 8: Map of Vibrant Economy Index in Yorkshire and the Humber in 2017



While there is ample focus on what ill health costs us both as individuals and as a society, there is rarely acknowledgement of the converse: that good health is an asset, essential for a flourishing society and economy. Good health and an inclusive economy, that shares the benefits of growth and good work across all groups in the population, go hand in hand. On this basis, a strategy for an inclusive economy could be regarded as one of the most important and effective approaches to improving health and wellbeing in a population.

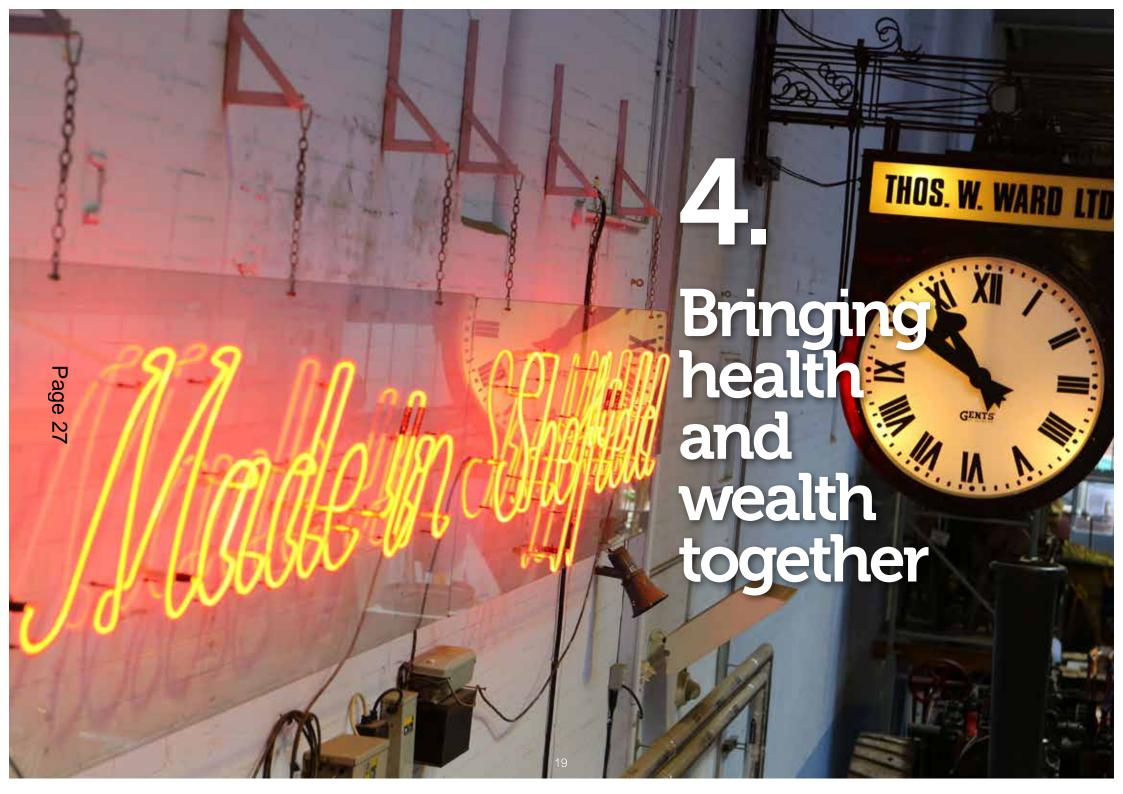
Recommendation

Despite years of austerity, there is still funding coming into Sheffield to support business investment and economic growth. These resources represent an important contribution to health improvement. For this reason the:

Sheffield City Partnership, as part of developing a strategy for an inclusive and sustainable economy, should consider how best to use the resources currently available to the city to incentivise implementation of the strategy.

Source: Grant Thornton

¹⁵ https://www.sheffieldcitypartnership.org/scp-reports/2018/3/5/state-of-sheffield-2018-report-tyte2



Bringing health and wealth together

There is a growing city-wide commitment to fostering a more inclusive and sustainable economy for Sheffield.

The State of Sheffield 2018¹⁷ report drew together a range of data and insights about life in Sheffield with the aim of building a local evidence-base for how and why we should pursue an inclusive conomic approach for the city. The Sheffield City Partnership¹⁸ now using this evidence to help it develop a framework for an helusive and sustainable economy for Sheffield. The aim is to build what makes Sheffield special, nurturing the city's tradition as a collection of friendly, unique and diverse local communities, at the heart of a thriving, open and trailblazing global city. Across these communities, we need to ensure every citizen has the best chance of participating equally in and benefitting from success. Put simply, Sheffield's economy should work for us all, to help us lead happier, healthier and more fulfilling lives.

We shouldn't underestimate the size of the task however, either in terms of the resources that will be required to achieve change; agreeing the shape and nature of the changes we need to make (or how we will measure them); exactly how to achieve change; or the time all of this will take. It is also clear that we will need to make sure this plan aligns with Sheffield City Region's economic strategy as well as those of individual organisations such as Sheffield City Council. It is in this regard in particular that the anchor institutions of Sheffield have a pivotal role to play.

The UK Commission for Employment and Skills¹⁹ describes an anchor institution as one that, alongside its main function, plays a significant and recognised role in a locality by making a strategic contribution to the local economy. In Sheffield anchor institutions include Sheffield City Council, the two local universities and the Sheffield Clinical Commissioning Group along with local NHS providers. These are organisations that are rooted in their local communities by mission, invested capital, or relationships to customers, employees, and vendors. Anchor institutions share a number of key characteristics:

- **Spatial immobility:** strong ties to the geographic area in which they are based through invested capital, mission and relationship to customers and employees
- **Size:** large employers with significant purchasing power. Both these factors influence the level of impact these institutions can have on the local economy
- Non-profit: tend to operate not-for-profit; it is much simpler
 for private businesses to move, meaning there is no guarantee
 they will continue serving the local community in the long-term.
 However, there are examples of for-profit organisations playing the
 role of an anchor.

The role of anchor institutions

At city level the combined impact of the voluntary, community and faith sector is included on the list of anchor institutions (see Figure 9) because they are increasingly connected to each other and have a significant amount to offer in terms of buying power and as a shaper of local communities. At community level, community and voluntary sector organisations are often **the** anchor organisation, along with practices, pharmacies and libraries.

Gigure 9: Anchor Institutions Emergency NHS services Museums and Universities galleries & sustainable economy for Sheffield Large Local company authorities **Sports** Voluntary, community and faith sectors

The City Partnership Board has started work across all the big public sector anchor institutions in Sheffield on social value. The role of anchor institutions is to move away from sector-specific thinking and focus on developing the "return on investment" case for a whole place.

Sheffield City Council, for example, is leading on ways of using the power of procurement of goods and services to spread the influence of anchor institutions. It has revised protocols, processes and tools across the organisation and its supply chain to enable it to conduct business ethically, effectively and efficiently for the benefit of Sheffield. In particular, it has adopted three tools: social value tests; an ethical code of conduct for suppliers; and revised tender processes. But we can and must go further than this. The table in Figure 10 sets out the four elements of the anchor institution role that we need to align and promote across the public, private and voluntary sectors in Sheffield.

Recommendation

The **Sheffield City Partnership** should facilitate the public, private and voluntary anchor institutions of Sheffield to develop a collective strategy to secure and progress their contribution to an inclusive economy, underpinned by supportive strategies for each sector.

A strategy for anchor institutions

Figure 10: The four key elements of a strategy for anchor institutions

Leadership and readiness for an anchor approach

- developing a jointly agreed Anchor Strategy underpinned by supportive strategies for each sector
- linking local and diverse purchasing programmes to broader organisational diversity, sustainability and health goals
- committing a percentage of senior management time and a dedicated budget in each anchor institution to 'Anchor Mission' initiatives
- engaging with the local community to identify community priorities around local and diverse purchasing

Local sourcing and procurement

- making local sourcing an explicit goal in the strategic plan and other policies with staff posts dedicated to inclusive local sourcing
- making a commitment to building capacity in the local supply chain to access larger contracts
- assessing the full economic impact of every purchasing decision
- adjusting payment periods and invoicing processes to accommodate small businesses

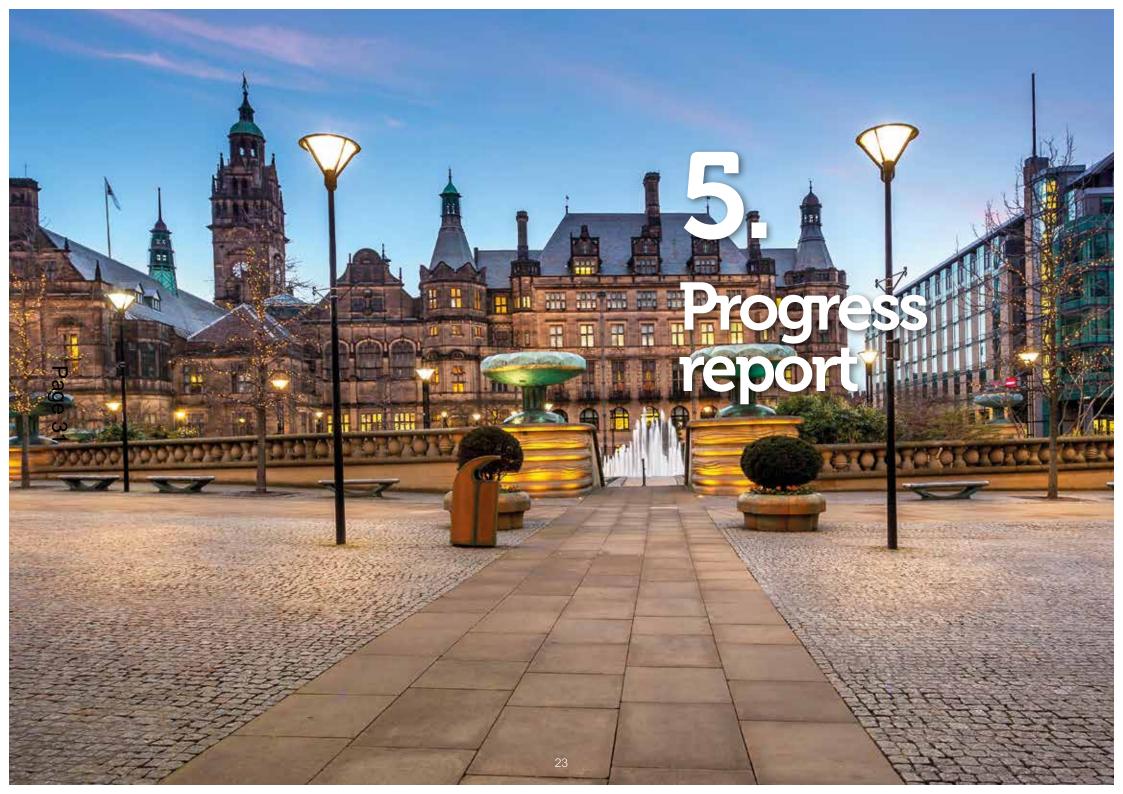
Hiring and staffing

- a commitment to an accredited living wage for the City, starting with an agreement among the anchor institutions
- equipping local residents for high-demand, frontline jobs that are connected to further employment prospects
- maximising apprenticeship opportunities for people from disadvantaged and diverse communities

Place-based investing

- develop partnerships with local majority and minority ethnic chambers of commerce, women's business organisations and other supplier diversity organisations
- foster working relationships between community outreach and investment staff
- move cash and other assets into local banks and credit unions, making a distinction between investment in hedge funds and local social capital
- community investment in land trust. Purchase land to secure sustainable and affordable housing, emphasising how anchor institutions manage their estates for the benefit of the community

Page 30



Progress report

Health and wellbeing in Sheffield

Public Health England produces a dashboard of key public health indicators for all local authorities in England. The indicators are focussed on the mandated elements of the Public Health Grant.

Fach local authority is ranked out of 16 similar local authorities using the latest data available. The rank rates 1 as the highest or best and 6 as the lowest or worst.

heffield's ranking is set out in the table in Figure 11. This shows a very mixed picture with Sheffield ranked among the best in terms of child obesity, tobacco control and best start in life; broadly average in relation to sexual and reproductive health and drug and alcohol treatment; and among the worst for NHS Health Checks and air quality (although it should be noted that the air quality measure remains under development).

Figure 11: Public Health Dashboard (Sheffield)

Indicator	Rank	Position
	(out of 16 where 1 is best and 16 is worst)	
Child Obesity (2016-17)	4	Best
NHS Health Check (2013-14 to 2017-18)	13	Worst
Tobacco Control (2016-17)	4	Best
Alcohol Treatment (2016-17)	11	Average
Drug Treatment (2016-17)	9	Average
Best start in life (2016-17)	4	Best
Sexual & reproductive health (2016 -17)	7	Average
Air Quality (2017) - INTERIM MEASURE	12	Worst

Source: Public Health England https://healthierlives.phe.org.uk/topic/public-health-dashboard/area-details#are/E08000019/par/nn-1-E08000019/sim/nn-1-E08000019

Last year's DPH report recommendations

Each year the Director of Public Health Report makes a set of recommendations for improving health and tackling health inequalities within the local population.

Here I summarise the progress made on the recommendations I made in last year's report.

Recommendation	Progress
The Council and the CCG should request Public Health England to co-ordinate further research on identifying and describing the long term return on investment and effectiveness of primary and secondary prevention models for tackling Adverse childhood Experiences (ACEs).	The research assembled to date indicates that the most cost effective approach to take strategically would be one which seeks to reduce the number of adversities experienced by people in Sheffield and build resilience to prevent the negative impacts in children before they experience ACEs and to mitigate the negative impacts (as soon as possible) for children and adults who have already experienced ACEs.
The Council and the CCG should review the mental health strategy and evaluate the City's approach to mental health and wellbeing against the current evidence base for high impact/high value interventions, including the economic case for investment on good mental health.	The mental health strategy has been reviewed against the latest economic and effectiveness evidence base and is currently in draft form awaiting consultation with stakeholders and communities. It is likely to be published later in the year.
The Council and the CCG should commission more in-depth epidemiological analysis of changes in multi morbidity and enhance their approach to healthy ageing, including care of people who have multiple illnesses.	A range of analyses and strategic developments are being taken forward to support greater understanding of and response to multi morbidity in Sheffield including commissioning more detailed prevalence estimates from Public Health England and further analysis undertaken for the Accountable Care Partnership. In relation to developing our approach to healthy ageing and care of people with
	multiple illnesses, we are currently re-shaping our approach to a City for all Ages; Social Prescribing; and Person Centred City, in addition to developing a prevention framework for the Council and renewing the Health and Wellbeing Strategy using a life course approach.

Further information

For more information on health and wellbeing outcomes in Sheffield you can access various data, maps and graphs, in-depth health needs assessments and other resources from our online JSNA resource, although please be aware this is still a work in progress and there will be many more topics to be added over the rest of the vear:

attps://www.sheffield.gov.uk/jsna

<u>Ψ</u>

You can download a copy of this report here:

https://sheffieldcc.maps.arcgis.com/apps/Cascade/index.html?appid=5b4391e4e6b7447682d088ed29943356

We're keen to hear your views on this report and in particular on the themes and issues we've raised. You can contact us directly using the following details:

greg.fell@sheffield.gov.uk



f Facebook.com/ReytHealthySheff